



The Commonwealth of Massachusetts
House of Representatives
State House, Boston 02133-1054

JAY R. KAUFMAN
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January 14, 2011

Tufts Employee Association
15 Mount Auburn Street
Cambridge, MA 02138

Dear Friends at the Tufts Employee Association:

Tufts University is a world class research institution and an important part of the rich teaching and learning culture in Massachusetts. As an educator and father of a Tufts graduate, I know that a shared effort among students, professors, and staff is essential to create and sustain a vibrant learning community like Tufts. With this symbiotic relationship in mind, I am hopeful that the Tufts Employee Association (TEA) is poised to take its next step and continue to grow as a positive force in the Tufts Community.

I look forward to contact as your efforts continue and trust that those efforts will help make Tufts and Massachusetts stronger.

Sincerely,

A handwritten signature in cursive script that reads "Jay R. Kaufman".

Jay Kaufman
Fifteenth Middlesex District